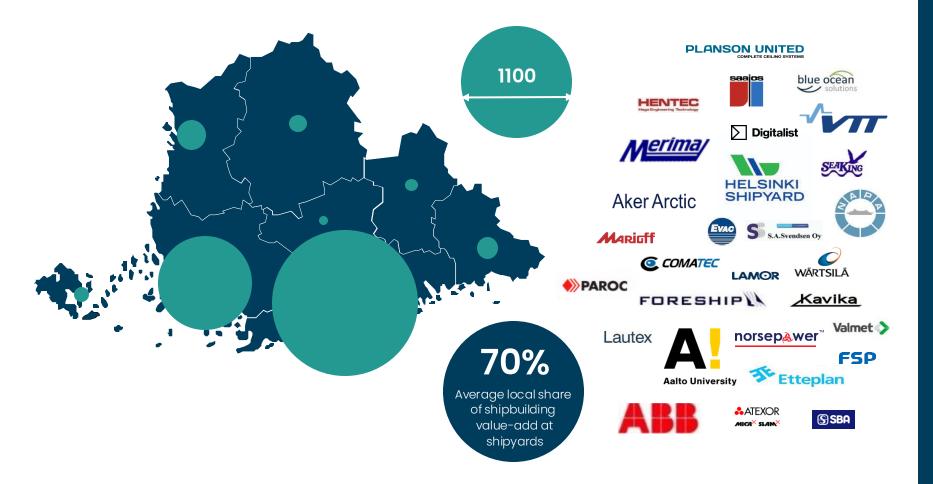




Concentration of maritime cluster by region, # of companies



Source: Reddal analysis, interviews with stakeholders, Finnish Marine Industries analysis 2018, <u>Helsingin Sanomat</u>

Classification: Commercial-in-Confidence

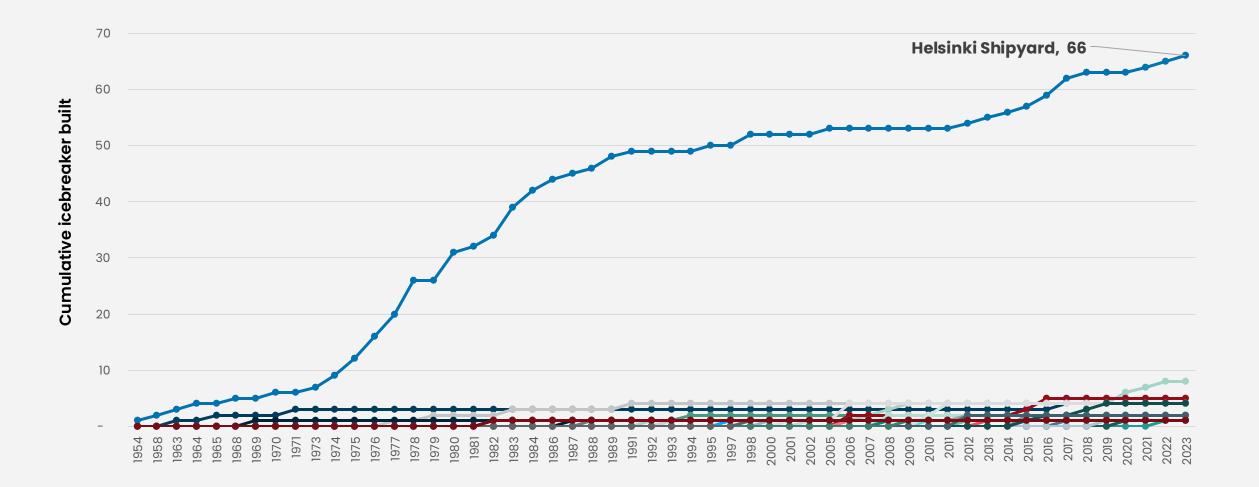
Part of the World's #1 maritime supply chain

- Helsinki region has a world-class marine cluster, including university education and R&D facilities
- A high number of maritime companies are headquartered in Helsinki with operations closer to construction sites as well
- World-leading specialization in harsh environment shipbuilding

Helsinki Shipyard: a history of world firsts in icebreaker innovation

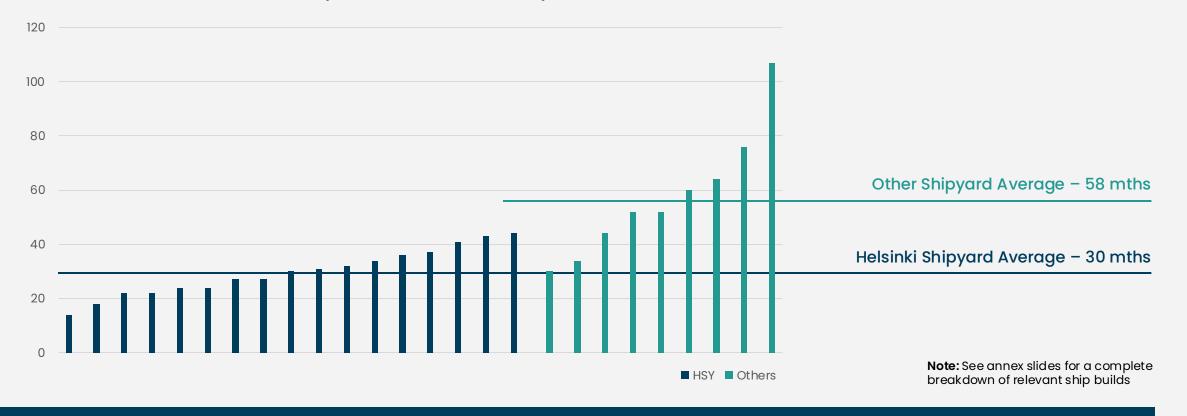


Helsinki Shipyard has built 50% of the icebreaker fleet



Build time is two years faster than rest of world

Build Durations (in months) of Ice Capable Vessels over last 40 years



Average build duration for an ice capable vessel at Helsinki Shipyard is >2 years faster than the rest of the world